

## Santa Ana College

## Planning & Budget Meeting

April 12, 2016



## SAC Planning and Budget Committee April 12, 2016 1:30p.m. - 3:00 p.m. S-215

THE PLANNING AND BUDGET COMMITTEE is the participatory governance committee responsible for recommending budget priorities, procedures, and processes to the College Council. The Planning and Budget Committee also functions as a community liaison for fiscal affairs with the college community.

Santa Ana College Participatory Governance Structure Handbook

(May 27, 2015)

Agenda	
1. Welcome and Introductions	
2. Public Comments	
3. Approval of Minutes for March 1, 2016	ACTION
4. Budget Update	INFORMATION
5. Enrollment Update	INFORMATION
6. Student Update	INFORMATION
7. SACTAC	INFORMATION
8. Marketing Update	INFORMATION
9. Accreditation	INFORMATION
10. Old Business	INFORMATION
<ul><li>11. New Business</li><li>FY 16/17 SAC Tentative Budget Development Plan</li><li>12. Future Agenda Items</li></ul>	INFORMATION
13. Other Business	
Next Meeting – May 3, 2016 will be held in F-126	

The mission of Santa Ana College is to be a leader and partner in meeting the intellectual, cultural, technological and workforce development needs of our diverse community. Santa Ana College provides access and equity in a dynamic learning environment that prepares students for transfer, careers and lifelong intellectual pursuits in a global community.



## **SAC PLANNING & BUDGET MEETING**

MINUTES – MARCH 1, 2016 S-215 1:30P.M. – 3:00P.M.

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Administrators		Academic Senate CLASSIFIED		GUE	GUESTS		
Mike Collins, co-chair	Ray Hicks co-c	nair	Brian Sos(a)	*Tom Andrews	Esmeralda Abe	ejar	Carlos Lopez
Bart Hoffman	Elliott Jones		John Zarske	Omelina Garcia *(alt.)	Joseph Dowd		Tom Andrews
Jim Kennedy	Monica Porter		George Wright	Denise Hatakeyama	Eve Kikawa		Brenda Serratos
Lilia Tanakeyowma	Student	Rep.		Jimmy Nguyen		Janet Cruz Tepo	
	John Olivares(a	a)		Leslie Wood-Rogers			
1. WELCOME	LCOME				_	called to order 1:31p.m. adjourned - 2:28p.m.	
		Self-intro	ductions were made.				
2. PUBLIC COMMENTS			ON/COMMENTS		ACTIONS/ FOLLOW		TONS/ FOLLOW UPS
				any legal action taken by the distric	ct related to GKK		
	Works. There was no comment on the item.						
3. MINUTES			ON/COMMENTS	February 2, 2016 Planning and Bud		ACTIONS/ FOLLOW UPS  Motion was moved by Jim	
	Dece Febru Budg 2 <sup>nd</sup> – J Minu		December February Budget m 2 <sup>nd</sup> – J. Ng Minutes abstentic	Kennedy to approve the December 1, 2015 and the Sebruary 2, 2016 Planning and Budget minutes.  Sudget minutes.  Sudget minutes were approved with one obstention.			
4. BUDGET UPDATE		DISCUSSIO	ON/ COMMENTS			ACT	IONS/ FOLLOW UPS
		sales ta • Income	ax revenue. Year to da e taxes are down 1.6%	nuary forecast, with \$200 million sl te down almost 2%. b, but corporate tax is up 4.3%. go, state revenue is down \$200 mil			
		majority of clarification  The \$4	of the assumptions we on were made as they 4.3 million deficit show	ptions were presented for review a ere met with approval; however, a f travel to District Council for action wn on the tent. Budget assumption zation fund (currently at \$13.7 milli	ew points of : s will be funded		

BUDGET UPDATE (cont.)	DISCUSSION/ COMMENTS	ACTIONS/ FOLLOW UPS
	<ul> <li>An increase of \$250k is allocated for ongoing legal expenses the District is experiencing</li> <li>\$500k for marketing expenses was intended to be allocated from apportionment funding, then split 50/50 for each college at \$250k each. This was not acceptable, as SAC would fund over 70% of the expense and only get 50% back. A recommendation was made to allocated the legal expense allocation and marketing allocation from the \$1.9 million in one-time funding proposed in the Gov. budget proposal.</li> <li>The tent. budget assumptions will now go to District Council for approvaland then the tent. Budget can begin to be built.</li> </ul>	
	<ul> <li>Recently produced cost analysis of 15-16 Fall/Intersession/Spring schedules as compared to 14-15. Shows an increase in LHE, while the college has experienced a 3% decrease in FTES for the Spring. Looking at ending the spring semester flat, with no FTES growth. The college is SERIOUSLY focusing on scheduling efficiency and FTES generation, as we continue to see our costs escalate rapidly and our revenue stay the same or even decrease.</li> <li>Prepping for FY 16/17 tentative budget build. Due to increasing costs and no material increase in revenue (growth/one time funds) DIST tent budget assumptions show a deficit of \$4.3 million. No determination has been made whether this deficit will be covered out of one-time funds, or out of cuts to ongoing budgets. Budget build starts with a roll of personnel contractual obligations, then looks at "discretionary" spending to</li> <li>The current SAC 15/16 budget is performing well, and will be able to handle (in the short term) the reduction in revenue and increase in expenditures (step and column/health and benefits/full time faculty obligation, etc.). However, CBA obligations have yet to be concluded- which will have an effect on our current 15/16 budget and 16/17 budget planning.</li> <li>FY 16/17 RARs are currently being reconciled and analyzed by the operational VPs. Academic Affairs has allocated the remaining Instructional Equipment funding for</li> </ul>	
5. ENROLLMENT UPDATE	FY 15-16.  DISCUSSION/ COMMENTS	ACTIONS/ FOLLOW UPS
	Overall, it was reported that the college anticipates being flat for the remainder of the year.  • Enrollment is down in community college district across the state.  • Competition for students is significant.  • The college is concerned about having additional revenue to keep up with costs.  • The importance of focusing on efficiency in the schedule, operations, productivity and in the use of our physical plant was emphasized.  Discussion ensued.  • Many factors are playing into this issue.  • Construction  • Parking	

ENROLLMENT UPDATE (cont.)	DISCUSSION/ COMMENTS	ACTIONS/ FOLLOW UPS
	<ul> <li>o Bog Waiver</li> <li>o Overall competition</li> <li>Provide current students with strong support services to help them retain their Bog waiver eligibility.</li> <li>o Be known for this type of support services that could encourage students who have lost their eligibility elsewhere to come to SAC.</li> <li>Offer high demand online critical courses.</li> <li>SAC satellite campus on high school campuses offering college courses.</li> <li>Members were advised that currently 6%-7% of the colleges' FTE generation comes from Distance Ed. It was noted that online students complete overall at the same rate as face to face students.</li> <li>Distance Education is a critical piece moving forward.</li> <li>How should the college grow their Distance Education program while maintaining the current level of quality.</li> </ul>	
	The college will continue budget for growth. The importance of moving forward in a strategic manner was emphasized.	
6. STUDENT UPDATE	DISCUSSION/ COMMENTS	ACTIONS/ FOLLOW UPS
	There was no student update.	
7. SACTAC	DISCUSSION/ COMMENTS  It was reported that the committee is currently in discussions regarding the following;	ACTIONS/ FOLLOW UPS
	<ul> <li>New goals, old goals</li> <li>What is a basic 2016 classroom in terms of technology?</li> <li>Talking points regarding the SAC Technology Master Plan.</li> <li>Members were reminded that the Planning and Budget committee looks to SACTAC for updates, professional expertise and advisement on the colleges' investment to our academic environment.</li> </ul>	
8. MARKETING UPDATE	DISCUSSION/ COMMENTS	ACTIONS/ FOLLOW UPS
	<ul> <li>The college continues to keep focused on marketing efforts:</li> <li>Currently working on FY 16-17 marketing plan, focusing on summer/fall/intersession.</li> <li>Allocated preliminary \$200,000 for marketing at SAC (split with Equity funding). Currently have a balance of \$174k from our 15-16 marketing allocation.</li> <li>The College is levering its commitment to Equity and access, while responsibly planning and executing our College's marketing plan and strategies.</li> <li>Working on the 16/17 Marketing plan for summer, fall and Intersession. o Static efforts will continue with banners, postcards, emails as well as dynamic opportunities such as radios, TV interviews, etc.</li> <li>Our focus will be - How can we differentiate Santa Ana College?</li> <li>The college has engaged the services of a grass roots marketing group to help heighten our social media exposure.</li> <li>Efforts are currently focused on Instagram, Twitter and Facebook platforms.</li> </ul>	

MARKETING UPDATE (cont.)	DISCUSSION/ COMMENTS	ACTIONS/ FOLLOW UPS
	<ul> <li>o Marketing digital efforts are measured through impressions and click throughs.</li> <li>o One of the partners on this team is a SAC alum who works extensively in the social media environment.</li> <li>o He is working with the divisions and departments to identify what's unique about SAC, what sets SAC aside.</li> <li>• Strong efforts continue to reach our high school students through our Outreach and Student Services Team.</li> <li>• Marketing continues at the MainPlace kiosk.</li> <li>o The team is evaluating the outcomes from this effort.</li> <li>Overall the campus is taking advantage of what sets SAC apart in directing our marketing opportunities.</li> </ul>	
	An open invitation was offered to anyone interested in attending a Marketing meeting. The next meeting will be held on March 14 in S-215 from 1:30p.m. – 3:00p.m.	
ACCREDITATION	DISCUSSION/ COMMENTS	ACTIONS/ FOLLOW UPS
	Dr. Collins advised the members that moving forward the committee will be working on one of the new Accreditation standards related to fiscal resources.  Discussions will include:  Our current processes and how well they work.  How do we share that information with our college community?  How can we improve?  How do we capture feedback on our processes?  Implementation of those recommended improvements.  These discussions will allow for continual improvement on the way the college plans and utilizes its fiscal resources.	
9. OLD BUSINESS	DISCUSSION/ COMMENTS	ACTIONS/ FOLLOW UPS
	There was no old business to report.	
10. NEW BUSINESS	<ul> <li>DISCUSSION/ COMMENTS</li> <li>Spring/Intersession costs</li> <li>Esmeralda Abejar, Campus Budget Manager presented an overview of the Spring/Intersession costs that included a cost comparison from 14/15. (see attached)</li> <li>Intersession costs were very efficient taking into consideration the cost per LHE was higher.</li> <li>The Spring 2016 costs are shown as a projection at this time.</li> <li>Criminal Justice and Fire Academies costs shown are estimated rolled over costs.</li> <li>It was notated that the overview shows the increase in costs without an increase in FTES generation.         <ul> <li>Important to continues to focus and efficiency and productivity.</li> </ul> </li> <li>Comparison reporting allows the committee to be aware of the Schedule costs and the status of our FTES production.</li> <li>Members were reminded that the overview did not include benefits.</li> </ul>	ACTIONS/ FOLLOW UPS

NEW BUSINESS (cont.)	DISCUSSION/ COMMENTS	ACTIONS/ FOLLOW UPS
	Members were reminded that information will continue to be provided regarding	
	costs and revenue as the year moves forward in an effort to keep members updated	
	on how the budget is performing.	
11. FUTURE AGENDA ITEMS		
12. OTHER BUSINESS	DISCUSSION/ COMMENTS	ACTIONS/ FOLLOW UPS
	Meeting minutes	
	The meeting minutes will be sent to the membership prior to the meeting. Members	
	are asked to review them ahead of time and be ready to discuss any corrections/edits	
	or move forward to approve them.	

Submitted by Geni Lusk March 21, 2016 Next Meeting – April 12, 2016